



# NEWMOA

THE NORTHEAST WASTE MANAGEMENT OFFICIALS' ASSOCIATION



GAINING STRENGTH THROUGH UNITY

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The photographs appearing on pages 4, 5, 8 and 10 were taken at the poster session of the Toxic Release Inventory Data Use Conference by Terri Goldberg.

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## FROM THE CHAIR — *Changing Mandates*

As I look back at NEWMOA's activities over the 1994-95 fiscal year, it's hard to believe how much we've accomplished in this short time. While the focus of state environmental mandates has shifted significantly over the year, these changes do not signify new directions as much as they reflect the realization of long-term trends. Chief among these trends are:

- a shift from single media to multi-media management approaches
- the ascendancy of compliance assistance and outreach
- an increasing need to address the customer service expectations of the regulated community
- a renewed commitment to eliminate low-benefit requirements and find less expensive and more effective ways to fulfill our mission.

As state waste and pollution prevention program directors, we must reinvent the way we do business and, at the same time, continue to provide the basic services on which the public and the regulated community rely. And all of this with less funding. Fortunately, we've already learned to share our experiences and pool our resources by working together as the Northeast States. Now, as the agendas of our various meetings over the past year reflect, we are supporting one another in determining how to respond to these changing mandates.

This sense of cooperation is evident in all of our activities over the past year. For example, I'm proud to say that NEWMOA has initiated a program with the interstate air and water organizations, NESCAUM and NEIWPC, to bring the states and EPA together regularly to share information and specifically to plan and manage the implementation of state block grants. The program has opened the door to teamwork on a variety of multi-media issues.

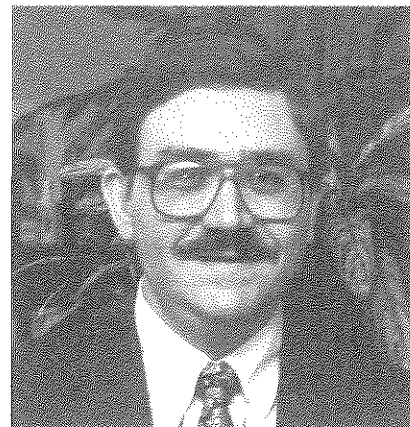
I'm equally proud of our achievements in each of NEWMOA's program areas:

- *In pollution prevention*, we were selected to manage the EPA's Toxics Release Inventory Data Use Conference.
- *In solid waste*, we forged a multi-state effort to manage universal wastes in a coordinated manner.
- *In hazardous waste*, the EPA is considering a number of NEWMOA consensus positions early in the rulemaking process.
- *In waste site cleanup*, we've launched the first in a series of annual forums focusing on the use of innovative site remediation technology.

I thank you most sincerely for your support of and commitment to NEWMOA over the past year. Your efforts have helped us to build a more productive association that truly benefits our states' waste and pollution prevention programs and the citizens they serve.

*John Iannotti*

*New York State Department of Environmental Conservation*



## NEWMOA's PURPOSE

### *Thinking Regionally, Acting Strategically*

The Northeast Waste Management Officials' Association (NEWMOA) is a nonprofit, nonpartisan, interstate association. The membership is composed of state environmental agency directors of the hazardous waste, solid waste, waste site cleanup, and pollution prevention (P2) programs in Connecticut, Maine, Massachusetts, New Hampshire, New Jersey, New York, Rhode Island and Vermont.

NEWMOA's mission is to help states articulate, promote, and implement economically sound regional programs for the enhancement of environmental protection. It fulfills this mission by providing a variety of support services that facilitate communication and cooperation among member states and between the states and the EPA, and that promote the efficient sharing of state and federal program resources.

To these ends, NEWMOA serves as a vehicle for:

- information sharing
- training and education
- developing unified policy positions
- facilitating regional strategies.

NEWMOA was established in 1986 by the governors of the New England states as an official interstate regional organization, in accordance with Section 1005 of the Resource Conservation and Recovery Act (RCRA). The organization was formally recognized by the U.S. Environmental Protection Agency (EPA) in that same year.

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*NEWMOA, and our other interstate environmental organizations, are essential elements of the Northeast States-EPA partnership for a healthy environment.*

*John DeVillars,  
Regional Administrator,  
EPA's New England Office*

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## 1994-95 Program Highlights

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### Strategic Plan for Disseminating Pollution Prevention Information

With funding support from EPA Headquarters, NEWMOA developed a strategic plan for disseminating information on pollution prevention throughout the Northeast region. The strategic plan lays the foundation for creating a model network of clearinghouses that other regions can emulate. NEWMOA has subsequently received several additional EPA grants to implement aspects of the plan.

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### Report on Solid Waste Reduction

September 1995 marked the publication of *Solid Waste Volume Source Reduction Programs in the NEWMOA States*. NEWMOA developed and published this report after member states ranked source reduction at the top of their waste management priorities and asked for more information about projects each state was conducting in this area. The report covers the states' general approaches to the issues, describes details of specific programs, and provides program contacts.

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### Training and Technology Transfer Conference

Held close to New York City to encourage participation of EPA Region II staff and New York and New Jersey program staff, the Annual Training and Technology Transfer Conference drew 180 people—a 20 percent increase from the previous year. State and EPA members of NEWMOA's Hazardous Waste, Waste Site Cleanup, Solid Waste and Pollution Prevention Workgroups helped to create this success by developing a wide-ranging agenda that covered numerous policy and technical issues.

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### Innovative Site Remediation Technology Workshop

In response to strong interest on the part of state and EPA site managers, NEWMOA organized a two-day Workshop on Innovative Site Remediation Technology in September 1995. The agenda emphasized the presentation of actual site remediation case studies.

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### National Toxics Release Inventory (TRI) Data Use Conference

NEWMOA was honored to be selected as manager and co-sponsor of the National TRI Data Use Conference, held in December 1994. The three-day event—featuring both plenary and concurrent sessions, computer demonstrations, and workshops—focused on the theme of "Building TRI and Pollution Prevention Partnerships."

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### Development of a Regional Approach to Universal Wastes

During the 1994-95 fiscal year, NEWMOA worked to shape a regional strategy for implementing EPA's new "Universal Wastes" rule. This rule provides for a streamlined approach to the collection and management of such widely generated wastes as mercury-containing batteries, thermostats, and pesticides.

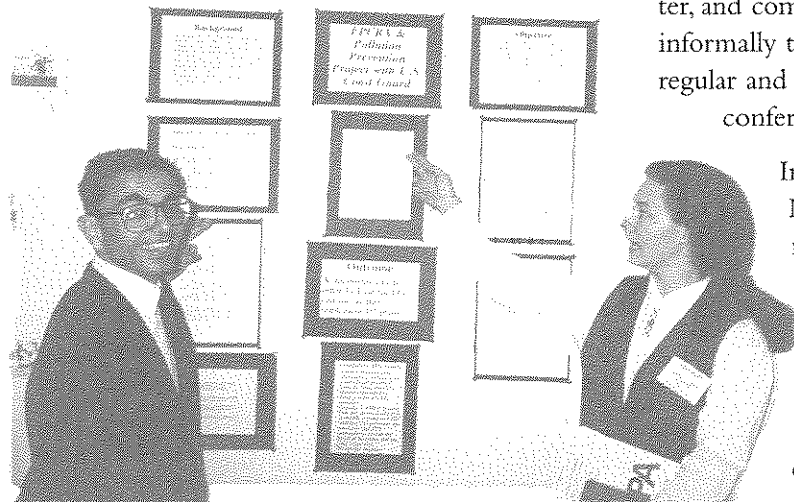
## Information Sharing

### *On the Forefront of New Developments*

Information sharing is at the heart of NEWMOA's mission. In fact, waste and pollution prevention program managers maintain that exchanging and coordinating information among states, as well as between the states and EPA, is our most important function.

NEWMOA conducts quarterly directors' meetings to address issues of concern to member states, to communicate with the EPA, and to decide on future efforts. We also manage workgroups on a variety of topics, conduct surveys and

other research, publish reports and a newsletter, and communicate informally through regular and ad hoc conference calls.



In addition, NEWMOA manages a clearinghouse of over 2,500 documents on pollution prevention as

a resource for state and local agencies, businesses, students, consultants, researchers, and the public. For the past four years, NEWMOA has also coordinated information-sharing efforts across the individual clearinghouses maintained by each of the member states.

### **Strategic Planning**

Access to accurate, current information on pollution prevention technologies is key to the success of the various government programs that promote this new environmental protection strategy. During the 1994-95 fiscal year, NEWMOA's Pollution Prevention Information Dissemination (P2ID) Committee acted on this priority by developing a strategic plan to improve the dissemination of information to program clients.

The purpose of the P2ID Committee is to improve the effectiveness of individual state clearinghouses in providing P2 information to small and medium-sized businesses. The group also fosters collaboration in developing regional P2 databases and written materials, and in sharing information dissemination strategies and clearinghouse resources.

The P2ID Committee's strategic plan calls for:

- improving the quality of written materials by developing standard formats for case studies, information packets, and fact sheets
- expanding business access to P2 information through electronic communications systems, including industry-specific Internet linkages and CD-ROM tools
- improving business and public access through connections to local libraries and other local government agencies
- developing a marketing program to inform businesses about available information resources.

This plan has provided the basis for several grant proposals to EPA that have since received funding. The EPA Headquarters' Environmental Technology Initiative, for example, is supporting development of an electronic information system on pollution prevention for printers in the Northeast. NEWMOA will be collaborating with the Printing Industries of New England (PINE) on this effort over the next two years. This project will serve as a model for information-sharing services for other industries in the region.

#### Workgroup Meetings and Communications

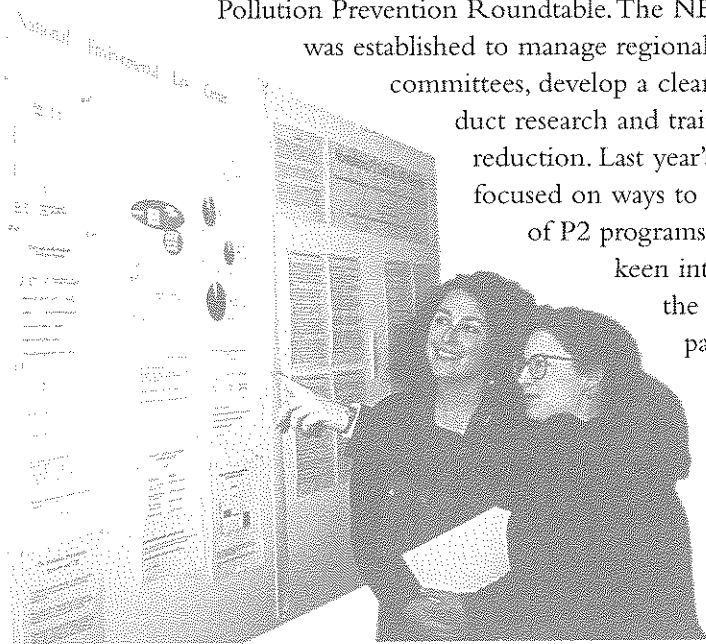
*The Northeast States Pollution Prevention Roundtable.* During the 1994-95 fiscal year, NEWMOA organized three meetings of the Northeast States Pollution Prevention Roundtable. The NE P2 Roundtable was established to manage regional meetings and committees, develop a clearinghouse, and conduct research and training on source reduction. Last year's discussions largely focused on ways to assess the progress of P2 programs. Because of the keen interest in this issue, the region is now participating in a national EPA pilot study to test a method of evaluating P2 efforts.

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*"The guiding vision of the P2ID Planning Committee is to strengthen and/or create ties to the industrial sector that foster public/private partnerships enabling companies to thrive, while reducing their impact on the environment through pollution prevention."*

*P2ID Planning Committee, "Building a Regional Pollution Prevention Information Dissemination Network: A Five-Year Strategic Plan"*

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*The Northeast States P2 Roundtable is extremely valuable to the Maine P2 program because it helps to keep us informed about what other states are doing, fosters interstate coordination, and helps set regional priorities.*

*Ann Pistell,  
Technical Assistance Coordinator,  
Maine DEP*

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The Roundtable meetings also included presentations on:

- the EPA's development of standards to control hazardous air pollutants from selected industries and other regional air pollution initiatives
- pollution prevention techniques to reduce oily wastes produced in the metal finishing industry
- the progress of various EPA initiatives.

*The Pollution Prevention Consortium of New England Universities.* The P2 Consortium is a group of universities and colleges that are actively engaged in research and education in the field of pollution prevention. As the group's manager, NEWMOA organized four meetings of participants in 1994-95.

NEWMOA also began to develop a pollution prevention network of university and college faculty in New York and New Jersey. After identifying more than 60 faculty at over 30 schools that might be interested in joining such a network, we surveyed the candidates and reported our findings. A group of interested faculty then met in New York City to discuss the survey results and brainstorm possible network roles. We have also started to gather information for a summary of P2 activities at colleges and universities in these two states.

*Conference Calls with State and EPA Regional Solid Waste Staff.* Each month, NEWMOA conducts conference calls with solid waste staff to share information on the current status of projects. The calls provide a forum for states to seek answers to general and technical questions about programs they may want to undertake or improve. This year we also disseminated information to this group about a variety of special solid waste topics, including flow control, ash management, and landfill gas control.



### Publications and Special Reports

NEWMOA's newsletter, *Northeast States Pollution Prevention News*, continues to be the only source for regular updates on state and local P2 activities in the Northeast. The newsletter also delivers information on EPA Region I and Region II pollution prevention programs. The mailing list of 1,200 names includes EPA, state, local and industry staff, as well as consultants and environmental groups.

In addition, NEWMOA supports information sharing among member states and the public by developing and publishing special reports. While many of these analyses summarize long-term, broad-based research, many others are survey-type reports on relatively narrow topics and are intended to help states address timely environmental management issues. Reports published by NEWMOA in 1994-95 include:

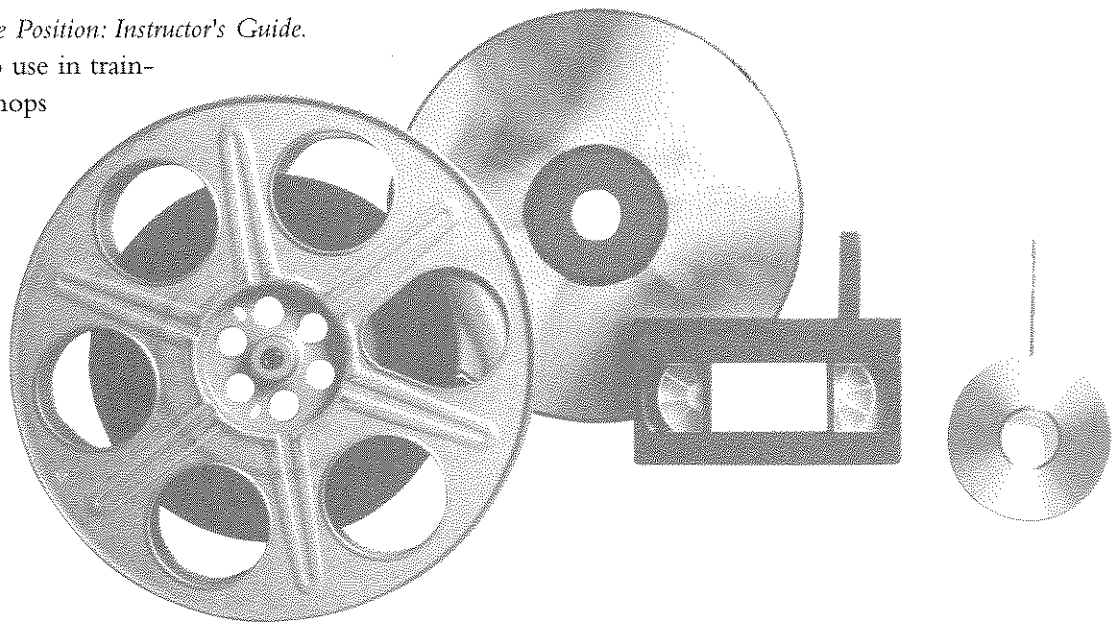
- *Financing Pollution Prevention Investments: A Guide for Small and Medium-Sized Businesses.* Advises smaller businesses about ways to present their financing needs to lenders so that they can maximize their chances of obtaining loans for carrying out P2 projects. Includes a list of publicly backed financing sources.
- *Northeast States Pollution Prevention Roundtable: Directory of Participating Programs.* Provides the names, addresses, and phone numbers of approximately 30 federal, state, and local pollution prevention programs.
- *Solid Waste Volume Source Reduction Programs in the NEWMOA States.* Reviews the NEWMOA states' general approaches to solid waste reduction issues, describes specific programs, and provides program contacts. Also lists program materials the states have developed, and describes related programs conducted by the Northeast Recycling Council (NERC), the Coalition of Northeastern Governors (CONEG), and the EPA.
- *Improving Your Competitive Position: Instructor's Guide.* Provides a curriculum to use in training programs and workshops that focus on the capital budgeting of pollution prevention projects.

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*The solid waste conference calls provide the states with a valuable forum to discuss pressing issues and concerns.*

*John Willson,  
Director, Pollution Prevention and Waste  
Prevention Division,  
New York State DEC*

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## Training and Education

*NEWMOA helps us to avoid reinventing the wheel. Whatever the project or issues we face, we are always able to learn from the experiences of our peers in the other NEWMOA States.*

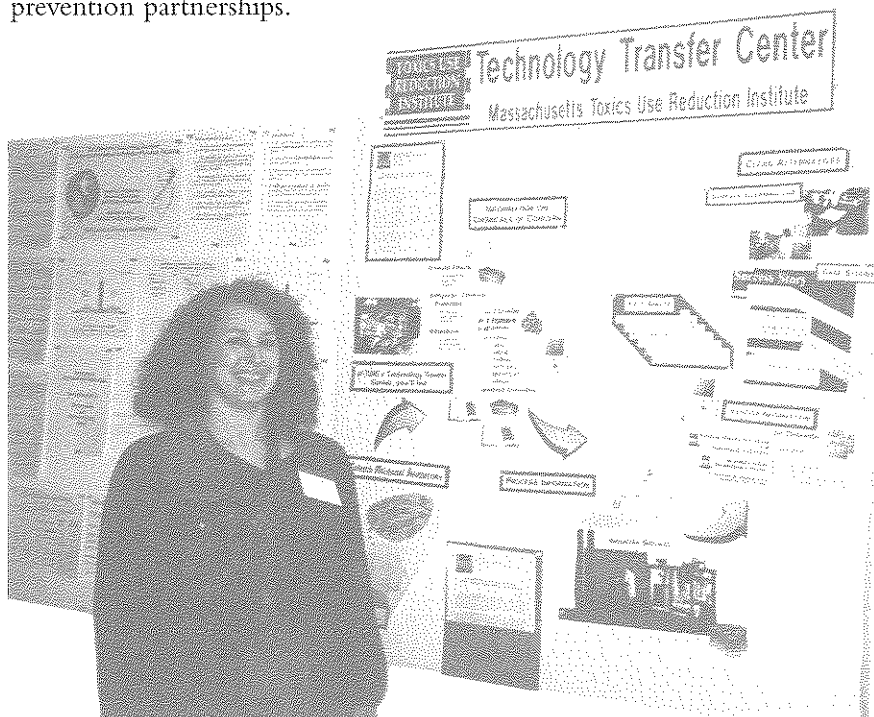
*Terry Gray,  
Chief of Site Remediation,  
Rhode Island DEM*

### *Keeping Up With Technical Advances*

Because of NEWMOA's central location in the region, significant numbers of state staff are able to participate in our conferences and workshops on a regular basis. To take advantage of the short travel times, we offer numerous one-day conferences and workgroup meetings throughout the year.

In this way, NEWMOA state and regional EPA staff serve as vital training resources for each other. The direct benefit of this relationship is that staff training is timely, efficient, and cost-effective. But there are important indirect benefits as well: the development of informal, professional peer group relationships that promote ongoing exchange of technical advice and information.

NEWMOA's training and education activities range in focus and scope, and are designed to address the key issues of concern to member states. The major topics covered in 1994-95 workshops and conferences include technology transfer, site remediation, and pollution prevention partnerships.



### **Technology Transfer**

NEWMOA's most ambitious training event continues to be the two-day Annual Training and Technology Transfer Conference, sponsored in cooperation with—and for the benefit of—member states, EPA Region I, and EPA Region II. This year, NEWMOA's directors decided to hold the conference close to New York City to encourage greater participation of the staffs of EPA Region II and the southern tier states. This strategy succeeded in bringing 22 participants from EPA Region II—most of them as speakers. Overall attendance at the conference increased to 180, up from approximately 150 the previous year.

The conference featured 2 plenary and 20 concurrent sessions on a number of policy and technical issues in the four major NEWMOA program areas: hazardous waste, solid waste, waste site cleanup, and pollution prevention. Among the presenters were Robert E. Moore, Deputy Commissioner of the Connecticut DEP; Tim Fields, Deputy Assistant Administrator at EPA; and Mike Shapiro, Director of EPA's Office of Solid Waste. Other speakers included several senior managers and staff from state and EPA environmental programs, as well as from other public and private organizations.

#### **Site Remediation Techniques**

Representatives from each of the member states and from EPA Region I participated in the steering committee that planned a two-day Workshop on Innovative Site Remediation Technology, held in September 1995. The steering committee, in turn, polled site managers in their respective programs to ensure that the agenda would be tailored to their needs. As a result, the workshop agenda emphasized actual waste site remediation case studies, with relatively less time devoted to policy issues.

Among the speakers were Walt Kovalick, Director of EPA's Technology Innovation Office; Jim Cabot, EPA Region I; Doug Garbarini, EPA Region II; and 14 other individuals from EPA and NEWMOA waste site cleanup programs and from the private sector. The 68 state and EPA participants particularly appreciated the hands-on training offered by EPA's Technology Innovation Office, which focused on accessing electronic information resources.

#### **Toxic Release Inventory Data Use**

At EPA's invitation, NEWMOA organized the 1994 National Toxics Release Inventory (TRI) Data Use Conference. Addressing the theme of "Building TRI and Pollution Prevention Partnerships," the conference agenda included 15 concurrent sessions, 13 computer demonstrations, plus numerous exhibits, poster sessions, and workshops. NEWMOA also produced the TRI Data Use Conference Proceedings for EPA Headquarters.

The agenda was organized into three tracks: pollution prevention, partnerships, and innovative uses, with opening and closing plenary sessions. Lynn Goldman, EPA Assistant Administrator in the Office of Prevention, Pesticides, and Toxic Substances, delivered the keynote address. Conference attendees included federal, state, and local government officials, industry representatives, environmentalists and others.

#### **Team Building and Problem Solving**

This past fiscal year, NEWMOA co-facilitated a three-day workshop on team building and group problem-solving techniques for the management and staff of the Massachusetts Department of Environmental Protection and the Massachusetts Toxics Use Reduction Institute (MA TURI). We modeled the workshop presentation on one we had piloted during the previous year.

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*NEWMOA is a highly knowledgeable organization that helps us at EPA work with and support the New England states more effectively.*

*Linda Murphy,  
Director, Office of Site Remediation and  
Restoration,  
EPA Region I*

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*NEWMOA's Skillful Change Agent Workshop was one of the best I've ever attended. The course was interactive and hands-on; the activities were customized to our real world work. I regularly use the tools and techniques we learned.*

*Doug Fine,  
Division Director, Bureau of Waste Prevention,  
Massachusetts DEP*

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Some 25 people, representing a cross-section of MA DEP and MA TURI programs, attended the event.

#### **Supplemental Environmental Projects**

To acquaint our members with Supplemental Environmental Projects (SEPs), we organized a one-day workshop on this topic. SEPs are projects the EPA and the states are initiating with companies that are negotiating enforcement settlements in good faith. Under the terms of a SEP, the government offers to reduce the proposed penalty if the company agrees to invest in an environmental project that is related in some way to its violation. Over 35 participants—primarily state enforcement staff—attended the workshop.

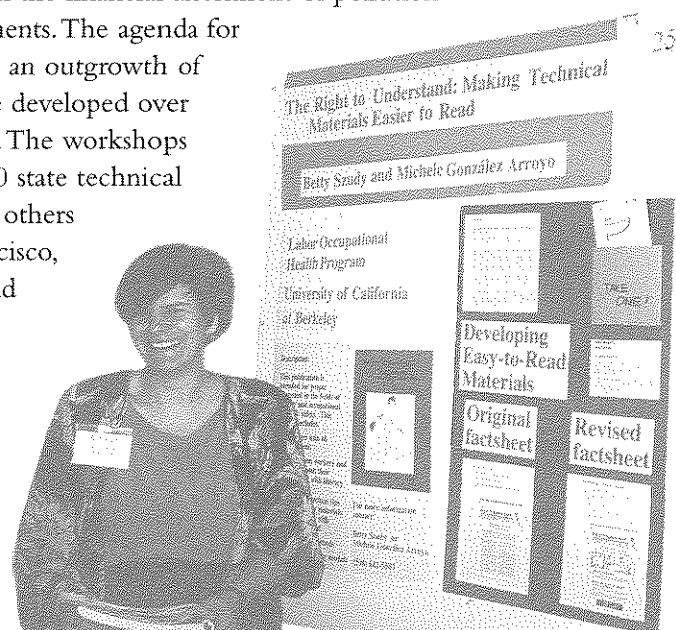
#### **Pollution Prevention Programs**

Our P2 Consortium conference at the Massachusetts Institute of Technology in October 1995 took as its theme, "Changing the Course of Production: A Student-Faculty Conference on Pollution Prevention in Manufacturing and Services." The conference attracted some 120 participants from colleges and universities throughout the region.

With the support of a Defense Department grant, the P2 Consortium also implemented a program to conduct pollution prevention training for former defense industry employees and disadvantaged students. The Consortium awarded five grants to member institutions to develop and implement this training.

Other NEWMOA training programs conducted in the pollution prevention area during 1994-95 include:

- Four workshops on the financial assessment of pollution prevention investments. The agenda for these workshops is an outgrowth of the curriculum we developed over the past four years. The workshops drew more than 70 state technical assistance staff and others from the San Francisco, Denver, Atlanta, and Boston areas.



- Workshop to provide state and local technical assistance and regulatory staff with information on pollution prevention for metal finishing operations. The two-day event included a site visit to a local metal finishing facility. Over 50 EPA, state, and local representatives participated.
- Workshop on accessing and using INMAGIC's databases. NEWMOA designed and delivered this one-day course to help states take greater advantage of their INMAGIC software to manage their P2 clearinghouse documents and vendor databases.
- Workshop to share experiences with state outreach efforts to automotive repair facilities. These outreach efforts were designed to help shops comply with environmental regulations through pollution prevention.

#### Solid Waste Volume Source Reduction Programs

In the spring of 1995, NEWMOA arranged a meeting of state solid waste staff so that they could share information on and experiences with such matters as waste assessments, procurement policies, and yard and food waste reduction.

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The Solid Waste Volume Source Reduction Report is of great value in providing states with alternative source reduction initiatives as they implement this type of program.

Dick Barlow,  
Chief, Waste Management Bureau,  
Connecticut DEP

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## Developing Unified Policy Positions

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*Our Northeast States share common environmental and economic interests. It is not only logical but essential that we coordinate our efforts to protect these interests.*

*Bob Varney,  
Commissioner,  
New Hampshire DES*

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### *Supporting Common Environmental Interests*

One of the driving forces for establishing NEWMOA was the critical need for a forum for articulating the Northeast's interests and for advocating policy decisions. Providing this service remains a vital part of our mission. Our members recognize that a thoughtfully considered position supported by eight states can be much more compelling than the same position advanced by individual states.

At directors' meetings and the many other forums that NEWMOA supports, state participants routinely discuss federal policy issues of mutual concern. Whenever more than one state expresses interest in a particular topic, our directors authorize a workgroup and assign staff to develop a consensus position on that issue. The directors then negotiate, redraft, and eventually adopt by vote the workgroup's position and communicate it to appropriate federal and national entities.

When a major policy concern arises, NEWMOA coordinates the development of its position with related organizations such as the Northeast States for Coordinated Air Use Management (NESCAUM), the New England Interstate Water Pollution Control Commission (NEIWPC), the Association of State and Territorial Solid Waste Management Officials (ASTSWMO), and the Environmental Council of the States (ECOS). In this process, NEWMOA clears its position with state environmental commissioners before formally adopting a policy.

During the 1994-95 fiscal year, NEWMOA's efforts to develop unified positions focused primarily on EPA's rulemaking and related policies. As discussed below, we submitted letters on a number of critical site remediation and hazardous waste program issues. In each case, the EPA responded thoughtfully, either by explaining its rationale for a particular approach or by providing assurances that our concerns have been or will be taken into account. Through such efforts, NEWMOA helps to shape EPA's proposals and, ultimately, its rules.

### **Management of Contaminated Soils**

In 1994-95, EPA proposed a program to manage contaminated soils at state-supervised hazardous waste cleanup sites. In this instance, NEWMOA conveyed its consensus position to ASTSWMO's task force leadership and EPA's consultants working on the project. EPA subsequently informed NEWMOA that its formal proposal will address the states' concerns regarding a two-tiered approach to managing contaminated soils and the authorization of states to operate the programs.

### **Hazardous Waste Identification**

This past year, we represented our member states' consensus view on the Hazard Waste Identification Rule and its waste exit-entry provisions at ASTSWMO's RCRA Policy Forum. NEWMOA has urged EPA to retain its

program for listing and de-listing hazardous wastes rather than transfer this responsibility to the regulated community. We have also recommended that EPA completely rethink the management of this program, placing greater emphasis on pollution prevention measures in de-listing decisions.

#### **EPA Involvement in DOT Rulemaking**

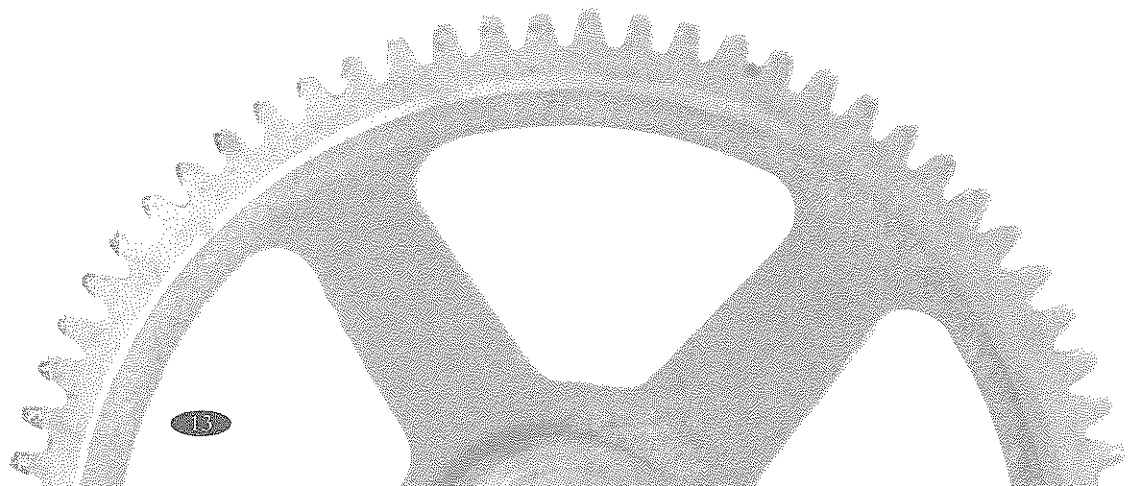
Another of our consensus positions focuses on the need for EPA to become actively involved in the Department of Transportation's policy and rulemaking under the provisions of the Hazardous Materials Transportation Act (HMTA). Our letter warned that HMTA provisions would preempt state hazardous waste regulations on transportation-related activities with unintended consequences, unless EPA asserted the need for a full environmental review of DOT decisions and active involvement in the DOT process.

#### **Superfund Reauthorization Proposal**

At the invitation of U.S. Senate staff, NEWMOA developed a consensus position on the Superfund Reauthorization Proposal outline. We also sent a letter explaining our member states' concerns about the major reauthorization issues to each of the relevant congressional committees.

#### **Solid Waste Flow Control**

The Northeast states have a particular interest in flow control since effective planning and management of waste depends in part on existing arrangements among states, municipalities, and individual facilities. After a Supreme Court decision negated many of these arrangements in 1994, Congress responded by holding hearings and introducing legislation. Last year, NEWMOA sent a letter to congressional leaders summarizing the concerns of our member states about this pending legislative action.



## Facilitating Regional Strategies

### *Promoting Interstate Consistency*

Coordinated strategies and actions have become increasingly important as the federal government continues to transfer environmental responsibilities to the states. NEWMOA's efforts to facilitate regional approaches enable member states to serve their constituents more efficiently by taking advantage of economies of scale. These efforts also support our member states in protecting the natural beauty of the Northeast, which constitutes one of the region's main economic assets.

A major element of NEWMOA's mission is to identify and pursue opportunities to coordinate the development and implementation of regionwide waste prevention and management strategies. Some of the projects that NEWMOA worked on in this area in 1994-95 are described below.

### **Implementing the Universal Wastes Rule**

The EPA's "Universal Wastes" rule provides for a more streamlined approach to the collection and management of such widely generated wastes as mercury-containing batteries, thermostats, and pesticides. Many public and private organizations welcome this rule, which is expected to increase the number and size of waste collection and management programs, and to improve management practices by ensuring that such wastes are treated or recycled at facilities subject to hazardous waste regulations.

Before publication of the EPA rule in May 1995, member states had verbally agreed that working collaboratively on its implementation was a priority. The states believe that this agreement will encourage a more consistent approach and facilitate interstate development of collection and recycling programs that are appropriate for the markets for different wastes.

NEWMOA began its coordination efforts by surveying member states about their rankings of various waste streams and preferred management strategies. Survey results were distributed to the states in early 1995. To find ways to support a regional strategy, NEWMOA conducted conference calls and meetings to discuss approaches and share information on currently planned policies.

### **Coordinating Scrap Tire Programs**

NEWMOA's environmental commissioners signed a memorandum of agreement in 1993 to develop a regional approach to managing scrap tire programs. During the past fiscal year, we followed up on this task by developing a packet of implementation materials that will be useful to states as they initiate or expand these programs. We also executed a mass mailing of technical and other types of materials. To publicize our efforts, we published an article and delivered a presentation on the subject to the Northeast Environmental Enforcement Project—another interstate association that brings together the enforcement staff of states in the Northeast region.



### **Developing a Mercury Reduction Strategy**

In 1994-95, NEWMOA initiated plans to develop a regional mercury reduction strategy. Working in collaboration with our sister associations—the Northeast States for Coordinated Air Use Management (NESCAUM) and the New England Interstate Water Pollution Control Commission (NEIWPCC), we generated a work plan for reviewing the EPA's national study on mercury and for developing a regional approach to the problem.

### **Facilitating State Block Grants**

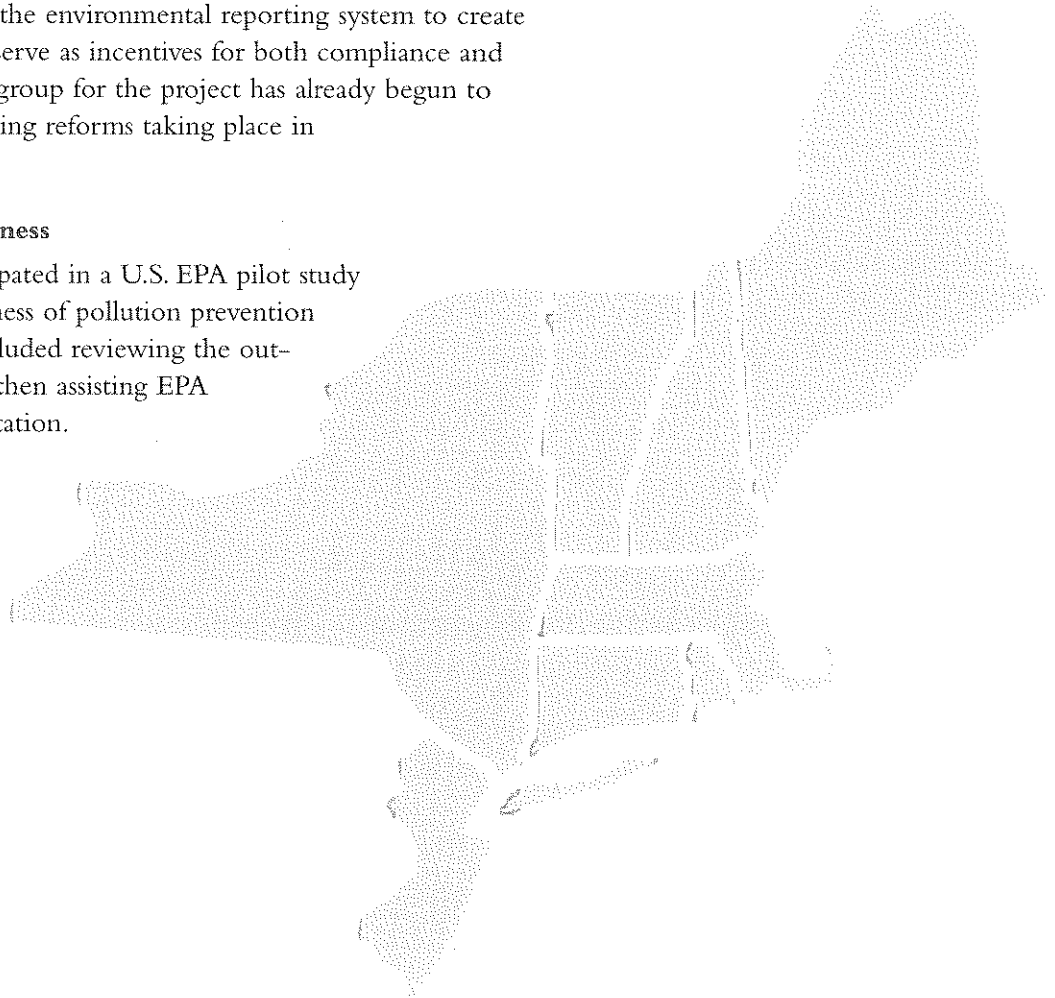
Again working with NESCAUM and NEIWPCC, we organized a meeting of the environmental commissioners and program directors on EPA's new Performance Partnerships Program. The purpose of this session was to inform senior environmental program managers of the changes that are taking place in the move toward federal block grants.

### **Assessing State Reporting Requirements**

During the course of the year, NEWMOA initiated a project to review state environmental reporting requirements in the Northeast region. In addition to identifying further opportunities to reduce inefficiency and redundancy, this effort is examining ways to use the environmental reporting system to create appropriate indicators that can serve as incentives for both compliance and pollution prevention. The workgroup for the project has already begun to share information on the reporting reforms taking place in different states.

### **Evaluating Program Effectiveness**

In 1994-95, NEWMOA participated in a U.S. EPA pilot study to evaluate the overall effectiveness of pollution prevention programs. Our participation included reviewing the outline and data for the study, and then assisting EPA Headquarters staff in implementation.



## NEWMOA Funding

NEWMOA relies on five principal sources for funding. The first and original source is state dues. Most member states request that their respective EPA regions make a portion of their RCRA state hazardous waste program assistance funds available as a dues payment, in the form of a grant to NEWMOA. The specific amount is determined on the basis of population. New York and New Jersey, however, elect to pay their annual dues directly to NEWMOA.

EPA grants for solid waste activities constitute our second source of funds. These grants are usually awarded annually. In 1994-95, NEWMOA received solid waste grants from both EPA Region I and EPA Region II.

The third source is grants for pollution prevention programs, awarded by EPA Region I, EPA Region II, EPA Headquarters and, occasionally, by other agencies and institutions. Last year, NEWMOA also received funding for specific pollution prevention activities from such sources as the Northeast Hazardous Substances Research Center, the Department of Defense, and the Department of Energy.

Contributions from member states in the form of grants and contracts make up the fourth source of funding. Several states contribute directly to fund projects of particular interest, as well as to support NEWMOA's solid waste, pollution prevention, and waste site cleanup programs.

The fifth and final source of NEWMOA's funding is a federal budget line item of \$140,000, which Congress inserted for the first time in the EPA's fiscal 1995 budget. These funds were used to reduce state dues and to defray training, meeting, travel, and other costs over the year.

### NEWMOA'S Balance Sheet

*Fiscal Year October 1, 1994 to September 30, 1995*

Revenue		Expenditures	
State Dues & Contributions	\$115,672	Staff Support & Related Expenses	\$367,948
Federal Grants	\$625,979	Travel	\$ 73,916
Other Grants/Contracts	\$ 87,170	Training & Workshops	\$ 68,498
Miscellaneous	<u>\$ 40,858</u>	Contracts*	\$214,090
TOTAL	\$869,679	Office	\$137,052
		Miscellaneous	<u>\$ 1,953</u>
		TOTAL	\$863,457
Excess of revenue over expenditures = \$6,222			

\* Primarily supports subgrantee educational institutions conducting P2 education.

# NORTHEAST WASTE MANAGEMENT OFFICIALS' ASSOCIATION

*Fiscal Year 1994-95*

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## DIRECTORS

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CT DEP, Bureau of Waste Management

Alan Prysunka  
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ME DEP, Bureau of Hazardous Materials  
and Solid Waste Control

Ron Dyer  
Director  
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Philip Weinberg  
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Steven De Gabriele  
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James Colman  
Assistant Commissioner  
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Barbara Kelley  
Director  
MA Office of Technical Assistance, EOE A

Philip O'Brien  
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Jeanne Herb  
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